



RIVIAN



MARKETING PLAN

Presented To
Dr. Ginger Pennington
Northwestern University

Presented By
Sofia Serna

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EXECUTIVE SUMMARY

Rivian, a California-based EV manufacturer established in 2009, specializes in premium trucks and SUVs, fusing adventure with sustainability. This marketing plan aims to leverage Rivian's strengths and seize opportunities in the EV landscape.

With the R1T and R1S, Rivian's mission is to "keep the world adventurous forever," addressing environmental sustainability by crafting emissions-free Electric Adventure Vehicles. In a competitive market dominated by players like Tesla, Ford, and General Motors, Rivian's unique strengths, including innovative technology, adventure focus, sustainability initiatives, and strategic partnerships, set it apart.

Rivian's opportunities include using its developed EV technology, expanding production, diversifying the product line, global expansion, enhancing the charging network, competitive pricing, and sustainability. These actions will solidify Rivian's market presence and reputation.

Our marketing goals are to raise brand awareness, promote Rivian's EV technology, boost production capacity, diversify the product range, expand internationally, fortify the charging network, and maintain competitive pricing while emphasizing sustainability.

Our target market is comprised of Urban Commuters in major cities, valuing both sustainability and adventure. The choice is supported by market size, growth potential, environmental concerns, and market accessibility. Rivian aims to be recognized as the provider of electric vehicles seamlessly combining adventure and sustainability.

Our marketing plan prioritizes expanding production, diversifying the product range, and intensifying international presence by developing pricing, promotion, and distribution, all aimed at reinforcing Rivian's position as a leader in the electric adventure vehicle market. This includes enhancing off-road capabilities, leveraging digital marketing, influencer collaborations, expanding the charging network, and exploring new markets.

Metrics to monitor progress include brand awareness, production capacity, and market share. As Rivian continues to redefine the future of sustainable mobility, this marketing plan charts a course for sustained growth and innovation in the dynamic EV industry.

COMPANY PROFILE



MISSION STATEMENT

“Rivian is on a mission to keep the world adventurous forever. This goes for the emissions-free Electric Adventure Vehicles we build, and the curious, courageous souls we seek to attract. To build the kind of future our kids and our kids’ kids deserve, extraordinary steps must be taken to stop the carbonization of our atmosphere. Rivian’s potential lies in creating solutions that shift consumer mindsets and inspire other companies to fundamentally change the way they operate.”

COMPANY INFORMATION

Founded in 2009 by RJ Scaringe as Mainstream Motors, the company changed its name in 2011 to Rivian Automotive Inc. (a wordplay on the Indian river in Florida). Rivian is headquartered in Irvine, California and has its primary North American manufacturing facility in Normal, Illinois. Rivian became a public company in November 2021.

PRODUCTS

Rivian offers 2 products, the R1T truck and the R1S SUV, both of which are all-electric vehicles designed for sustainability. Their vehicles offer four electric motors, one for each wheel, providing precise control and excellent off-road capabilities.

Notable features include a gear tunnel for additional storage, large touchscreen interfaces, and a range of over 300 miles on a single charge. Rivian offers various configurations that allow customers to choose different battery pack sizes, performance levels, and accessories to tailor the vehicle to their needs.

SHAREHOLDERS

Rivian’s largest shareholder is e-commerce giant, **Amazon**. With over 17% stake in the company, Amazon invested in the electric vehicle maker as part of its plan to go green. Both companies entered a strategic deal in 2019 for the production of 100,000 electric delivery vehicles, which are expected to be deployed by 2030.

Another prominent shareholder is **Ford Motor Company**, a veteran automaker founded in 1903. With a 9% stake, Ford led a \$500m investment round in Rivian in 2019 as a part of a partnership aimed toward developing an “all-new, next-generation electric vehicle for Ford’s growing EV portfolio using Rivian’s skateboard platform.”



OVERVIEW

FOCAL PRODUCT	Rivian has a small but refined portfolio consisting of just two products: the R1T and R1S. The R1T is a two-row, five-seat pickup truck, while the R1S is a three-row, seven-seat SUV. ¹
THE COMPANY	Rivian has experienced exponential growth since it first revealed the R1S and R1T in 2017. In September of 2021, they became the first automaker to bring a fully electric pickup truck to the consumer market. Just a few short months later, Rivian went public. On its first trading day, the stock closed at \$100.73 per share, valuing the company at just under \$100 billion. ²
OVERALL INDUSTRY	The electric vehicle industry is characterized by extreme competition and impressive sales growth year after year. The U.S market for electric vehicles was valued at \$49.1 billion in 2022 with an estimated annual growth rate of 15.5%, driven by the need for efficient & eco-friendly vehicles. ¹⁵
TOP COMPETITORS	Rivian's R1T and R1S face competition from Ford's F-150 Lightning, GMC Hummer, Chevrolet's electric Silverado, Cadillac LYRIQ, and brands like Tesla, Lucid, and Lordstown. These rivals, already in the market, are launching new models within a year. Tesla's Cybertruck has begun deliveries, LYRIQ is increasing sales, and Ford and Chevrolet benefit from strong brand loyalty. Despite this, Rivian's R1T remains the best-selling electric truck.
STRATEGIC FOCUS	Rivian's unique strengths include its innovative technology, adventure focus, sustainability initiatives, and strategic partnerships. We recommend that Rivian emphasizes its developed EV technology, expand production, diversify the product line, enhance its charging network, and focus on off-road capable brand image & sustainability.

SWOT ANALYSIS



STRENGTHS	WEAKNESSES
• Innovative Electric Vehicle Technology: Rivian has developed cutting-edge EV technology including a unique skateboard platform that can be adapted for various vehicle types.⁹ • Strong Financial Backing: Secured funding from investors like Amazon and Ford, providing a solid financial foundation for growth and development.¹⁶ • First-Mover Advantage: As one of the early entrants in the electric pickup and SUV market, Rivian has the advantage of establishing itself before many competitors. • Off-Road Capability: Rivian's electric cars have been designed with off-road capabilities in mind, which makes them perfect for outdoor enthusiasts who want to explore without damaging the environment.¹⁷	• High Production Costs: Rivian faces the challenge of maintaining profitability while managing high production costs. They are reportedly losing capital on every vehicle they sell.¹⁴ • Limited Production Capacity: Rivian has struggled to meet demand due to limited production capacity and constant supply chain issues.¹² • Lack of Global Presence: Rivian's presence is primarily in North America. • Limited Charging Network: Rivian only has 200 specific fast chargers across North America.¹⁸ • Limited Model Portfolio: Rivian's product lineup initially focuses on electric trucks and SUVs, possibly limiting market diversification.
OPPORTUNITIES	THREATS
• Growth in EV Market: The global shift towards electric vehicles presents a significant growth opportunity for Rivian.¹⁵ • Collaborations and Partnerships: The company can leverage its existing partnerships with Amazon and Ford to further enhance its product offerings and expand its reach.¹⁹ • Sustainability Trends: Increasing consumer interest in sustainability and eco-consciousness provides an opportunity for Rivian to position itself as a leader in the green automotive industry. • Charging Network Expansion: Rivian recently announced its agreement with Tesla to provide Rivian drivers access to Tesla's Supercharger network across the United States and Canada.¹⁰	• Intense Competition: The EV market is becoming increasingly crowded, with established automakers and new entrants competing fiercely.²⁰ • Supply Chain Disruptions: Rivian faces the risk of supply chain disruptions, which can affect production schedules and delivery timelines.²¹ • Regulatory Changes: Changes in government regulations, emissions standards, or trade policies can impact the EV industry and potentially disrupt Rivian's business plans. • Consumer Skepticism: Consumer concerns about EV technology, charging infrastructure, and range anxiety could slow the adoption of electric vehicles, including Rivian's products. • Economic Downturn: Could lead to reduced consumer spending on high-priced EVs, affecting Rivian's sales and revenue.

GOALS & OBJECTIVES



Broadly, we seek to differentiate Rivian from other electric automakers by emphasizing what Rivian is all about: **sustainability, innovation, and adventure**, focusing on the appeal stage of the marketing purchase funnel. We believe that Rivian already has a top tier product, team, and EV infrastructure. Our marketing mix aims to drive these points home for the company's adventure-seeking, stylish, and ecologically-conscious customers.

1 Increase Market Awareness and Share

Objective #1: By the end of the first year, increase brand awareness among target customers in major metropolitan areas, reaching a minimum unaided brand awareness score of 20% in customer surveys.

Objective #2: Achieve a 6.5% share of the EV market within the first year of the marketing plan's implementation.

2 Enhance Sustainable Brand Image

Objective #1: Within one year, launch a sustainability campaign that emphasizes Rivian's commitment to environmental conservation, resulting in a 15% increase in positive brand perception regarding eco-consciousness.

Objective #2: Form partnerships with at least two prominent environmental organizations within the first year to strengthen Rivian's image as a brand that actively contributes to a sustainable future.

3 Increase Product Offering Awareness and Sales

Objective #1: Develop a comprehensive marketing campaign within the first year that focuses on the unique features of Rivian's electric trucks and SUVs, with the goal of increasing product-specific awareness by 20%.

Objective #2: Achieve a 10% increase in unit sales of the R1T and R1S models within the first year, focusing on the largest metropolitan areas.

MARKET SEGMENTATION

CONSUMER ISSUES SOLVED



Environmental Concerns

Rivian's electric vehicles address environmental issues by producing zero tailpipe emissions, helping customers reduce their carbon footprint and contribute to sustainability efforts.



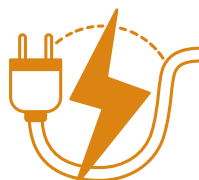
Performance and Utility

Rivian's vehicles offer impressive performance, including high torque and off-road capabilities, solving the problem of finding an electric vehicle that meets both utility and performance needs.



Fuel Cost Savings

Electric vehicles are typically more cost-effective to operate than traditional gasoline-powered vehicles, saving customers money on fuel expenses.



Charging Infrastructure

Rivian aims to solve the problem of range anxiety and lack of charging infrastructure by providing access to their network of charging stations.

POTENTIAL CUSTOMERS

Environmentally Conscious:

Customers who prioritize reducing their environmental impact and want to transition to sustainable transportation options.

Adventure Enthusiasts:

Individuals who enjoy outdoor activities and need vehicles with off-road capabilities.

Tech-Savvy:

Customers who appreciate advanced technology, connectivity features, and autonomous driving capabilities in their vehicles.

Urban Commuters:

People looking for an efficient and cost-effective mode of transportation for daily urban commuting.

KEY MARKET SEGMENTS

EV Enthusiasts:

Individuals who are passionate about electric vehicles and actively seek the latest EV offerings. They are early adopters willing to invest in cutting-edge technology.

Outdoor Adventurers:

Consumers who value off-road capabilities and seek electric vehicles that can support their outdoor activities such as camping, hiking, and off-roading.

Urban Commuters:

Urban dwellers looking for electric vehicles as an eco-friendly and convenient mode of transportation within cities.

Fleet Operators:

Businesses and organizations interested in electrifying their vehicle fleets to reduce operating costs and meet sustainability goals.

TARGET MARKET



The target market that appears to be most pivotal and promising for Rivian's electric vehicles consists of **urban commuters** in **major metropolitan areas** who also value **sustainability** and **adventure**, sometimes in an **off-road capacity**.

DEMOGRAPHICS

AGE	Working professionals aged 25 to 50 who commute daily to their workplaces.
INCOME	Urban commuters typically have stable incomes ; these are middle-upper class individuals who can afford a premium vehicles.
FAMILY SIZE	Many urban commuters are either single individuals or small families , which may make electric vehicles suitable for their transportation needs.

GEOGRAPHY

URBAN AREAS	Urban commuters are concentrated in major cities and metropolitan areas, which are often plagued by air pollution and traffic congestion. EVs are well-suited for urban environments , as they release zero emissions and have potential access to carpool lanes.
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PSYCHOGRAPHICS

LIFESTYLE	Urban commuters often lead busy lives, valuing efficiency and sustainability . They may be eco-conscious and prefer eco-friendly transportation options.
SOCIAL CLASS	This segment may include a mix of middle to upper-middle-class individuals who are willing to invest in sustainable and technologically advanced transportation solutions.

BEHAVIOR

PURCHASE OCCASION	Commuting is a daily necessity for this target market, creating a frequent need for reliable transportation.
BENEFITS SOUGHT	This segment includes a mix of middle to upper-middle-class individuals who are willing to invest in sustainable and technologically advanced transportation solutions.
SIZE & GROWTH POTENTIAL	The urban commuter segment is substantial, with a high concentration of potential customers in major cities worldwide. Additionally, the trend toward urbanization is expected to grow, further expanding this market.

TARGET MARKET CONT.



BEHAVIOR

ENVIRONMENTAL CONCERNS	Urban commuters often experience the negative effects of air pollution and traffic congestion. As such, they are more likely to be environmentally conscious and seek cleaner transportation options like electric vehicles.
MARKET ACCESSIBILITY	Urban areas are typically well-equipped with charging infrastructure , making it convenient for urban commuters to own and operate electric vehicles.
PROMISING FUTURE TRENDS	Governments and local authorities in many urban areas are incentivizing the adoption of electric vehicles through tax breaks and stricter emission regulations, which can further boost the market's growth potential.

By targeting urban commuters, Rivian can address the specific needs and preferences of a **sizable** and **environmentally conscious** market segment, aligning with its mission to provide sustainable transportation solutions.

CUSTOMER PERSONA



Brian, 28
Investment Banker
River North - Chicago

GOALS

- Reduce his carbon footprint.
- Own a house near the Appalachian Mountains where he can escape the city and corporate grind.

CHALLENGES

- Finding time to go hiking and explore nature.
- Finding a vehicle suited for his city life and road trips.

LIKES

- Cutting-edge technology.
- Sustainability and eco-friendly practices.
- Outdoor adventure.

DISLIKES

- Corporate brands that prioritize aesthetics over sustainability.
- Unreliability.

PERSONALITY

- Forward-thinking.
- Likes nice things, but they have to be functional and eco-friendly too.
- Tech-savvy.

EXPERIENCES

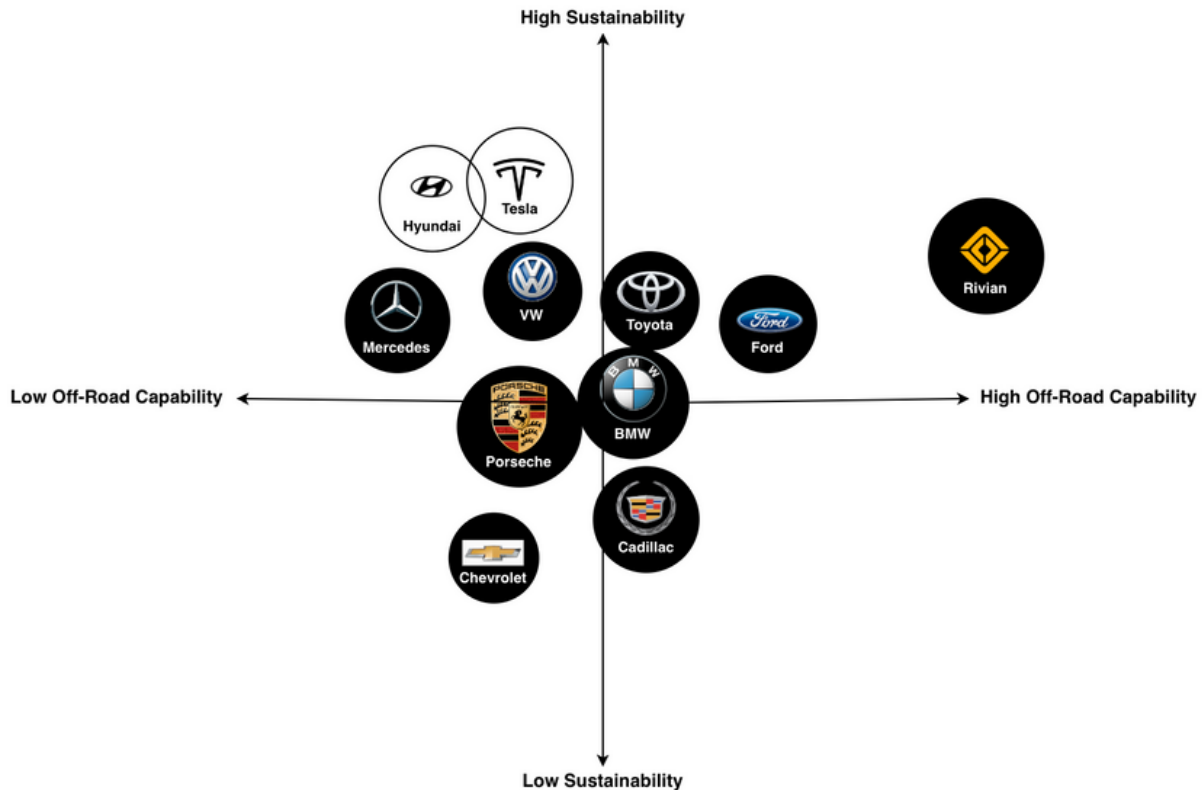
- Hiking
- Camping
- Road trips.

POSITIONING & STRATEGY



For **urban commuters** who crave both **eco-conscious commuting** and **off-road exploration**, Rivian is the unrivaled choice among electric vehicle brands. Unlike conventional electric vehicles, the R1T and R1S **redefine the driving experience** by seamlessly combining **advanced EV technology** with **rugged off-road capabilities**.

Rivian is the only brand that delivers an electric adventure, where sustainability meets excitement at every turn. Rivian's 10 different gear modes give their vehicles off-road capabilities that differentiate the brand in long-run.



GOAL

To reinforce Rivian's position as the top choice for urban commuters seeking an electric adventure.

We aim to strengthen Rivian's perception as a brand that seamlessly combines sustainability with off-road capabilities.

We also wish to amplify awareness of Rivian's commitment to producing zero emissions, further solidifying its position as an industry leader in the electric vehicle market.

SITUATIONAL ANALYSIS

EV TRENDS

The electric vehicle market is experiencing rapid growth and transformation. The global automotive industry is undergoing a significant shift towards sustainability, with increasing emphasis on electric mobility as a solution to environmental concerns. The electric vehicle market has seen substantial growth in recent years and is projected to continue expanding.¹⁵

Consumers are showing a growing interest in electric trucks and SUVs, a niche Rivian is positioned to capture.

COMPETITIVE PRICING

The starting price for the R1T pickup is in the range of \$67,500 to \$98,000, depending on the trim level and optional features. The R1S SUV starts at a similar price point.

These prices position Rivian's vehicles competitively within the premium electric SUV and truck segment, making them accessible to a broader market segment.

Rivian's focus on competitive pricing while maintaining a commitment to sustainability and innovation may impact its gross margin, and ongoing financial reports would provide more insight into this aspect.

Rivian faces competition from several key players in the electric vehicle market, including:

TESLA

Tesla is a dominant force in the EV market, known for its electric cars and advanced autopilot technology. It has a strong brand image and a wide range of EV models.

FORD

Ford, an investor in Rivian, is a well-established automaker with a history of producing popular trucks and SUVs. Ford's partnership with Rivian positions it as a formidable competitor in the electric truck segment.

GENERAL MOTORS

General Motors has announced plans to have an all electric by 2035, including electric trucks and SUVs, including the GMC Hummer EV. The company's existing manufacturing infrastructure and distribution network are assets in the competition.

STARTUPS

Various startups like Lordstown Motors and Nikola Corporation are attempting to penetrate the electric truck market, offering competition to Rivian in the niche segment.

TRADITIONAL AUTOMAKERS

Established automakers like Volkswagen, BMW, and Hyundai are aggressively entering the electric vehicle market, introducing a wide range of electric models that compete with Rivian's SUVs and trucks.

Rivian's competitive differentiators include its innovative skateboard platform (which efficiently packages the battery pack, drive units, suspension, braking and thermal system all below the height of the wheel, leaving the space above for occupants and their gear), a focus on adventure and utility, sustainability initiatives, strategic partnerships, and the first-mover advantage in the electric truck and SUV space. These factors position Rivian as a unique player in the growing EV market, catering to consumers seeking both eco-friendliness and rugged versatility in their vehicles.¹⁷



MARKETING MIX RECOMMENDATIONS

OVERVIEW:

PRODUCT:

- Electric adventure features
- Sustainability integration
- Urban commuter models
- Adventure branding
- Warranty & maintenance packages
- Collaboration with adventure brands

PRICE:

- Customer price sensitivity
- Competitive pricing continuity
- Value-driven pricing communication
- Promotional campaigns
- Tiered pricing for product line diversification
- International pricing strategy
- Sustainability premium

PLACE:

- Periodic channel reassessments
- Explore additional partnerships
- Increase market coverage
- Additional services
- Sales support

PROMOTION:

- Raising brand awareness
- Promote EV technology
- Boost production capacity
- Diversify product range
- Expand internationally
- Fortify charging network
- Maintain competitive pricing with sustainable emphasis

PRODUCT

ELECTRIC ADVENTURE FEATURES:

Enhance existing off-road capabilities and adventure-focused features, such as **advanced terrain navigation** systems, **rugged exterior design**, and **customizable adventure packages**.

Innovate in-cabin technology to cater to urban commuters, emphasizing **connectivity** and **ease of use**.



SUSTAINABILITY INTEGRATION:

Emphasize Rivian's commitment to sustainability by implementing **eco-friendly manufacturing processes** and using **sustainable materials** in the vehicle's construction and interior design, aligning with the target market's values.

URBAN COMMUTER MODELS:

Develop a variant of Rivian's electric vehicles tailored specifically for urban commuting. This model could prioritize city-friendly features like **compact design**, enhanced **safety features**, and efficient **urban driving capabilities**, appealing directly to the identified target market.

ADVENTURE BRANDING:

Strengthen branding elements that highlight Rivian's unique combination of adventure and sustainability. The brand identity should reflect the brand's commitment to providing electric vehicles that seamlessly blend eco-consciousness with a sense of adventure.



PRODUCT/PROMOTION



WARRANTY & MAINTENANCE PACKAGES:

Offer **extended warranty** and **maintenance packages** to provide peace of mind to customers. Emphasize the **durability** and **reliability** of Rivian vehicles in order to align with the brand's adventure-focused image.



COLLABORATION WITH ADVENTURE BRANDS:

Explore **partnerships with adventure-oriented brands** for co-branded special editions or exclusive accessories. This can create additional value for customers who are not only seeking a vehicle but an entire adventure lifestyle. Possible brands to partner with:



RIVIAN

patagonia®



These product and promotion-focused recommendations aim to align Rivian's offerings with the preferences and needs of commuters who value both **sustainability** and **adventure**.

By enhancing off-road capabilities, incorporating sustainable features, diversifying the product line, and strengthening the brand identity, Rivian can differentiate itself in a competitive market and resonate with the identified target market. These adjustments will not only attract new customers but also foster brand loyalty among those seeking electric vehicles that seamlessly combine adventure and sustainability.

PROMOTION OBJECTIVES



RAISE BRAND AWARENESS

Increase awareness of Rivian as a top choice for urban commuters seeking an electric adventure.

PROMOTE EV TECHNOLOGY

Convey Rivian's innovative technology and its seamless combination of sustainability with off-road capabilities

BOOST PRODUCTION CAPACITY

Generate interest and demand to support increased production.

DIVERSIFY PRODUCT RANGE

Introduce and market new products to showcase Rivian's versatility and cater to a broader consumer base.

EXPAND INTERNATIONALLY

Establish Rivian as a global brand by promoting its presence and products in international markets.

FORTIFY CHARGING NETWORK

Emphasize the strength and accessibility of Rivian's charging infrastructure.

MAINTAIN COMPETITIVE PRICING WITH SUSTAINABILITY EMPHASIS

Communicate competitive pricing strategies while highlighting Rivian's commitment to sustainability.

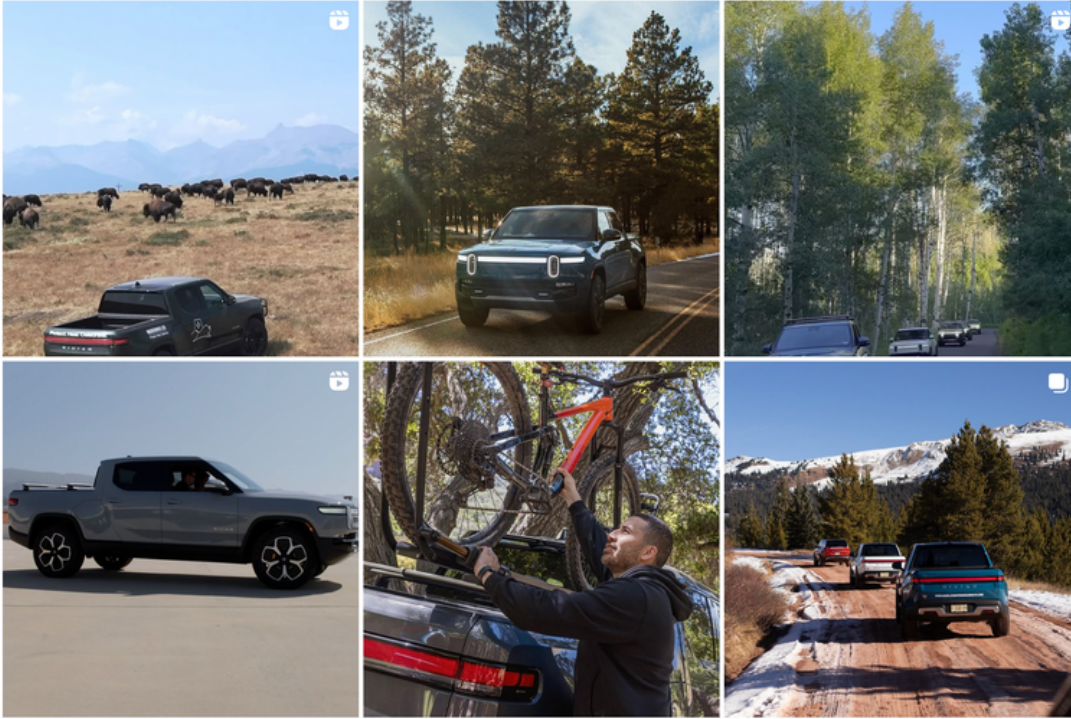


PROMOTION TACTICS

DIGITAL MARKETING AND SOCIAL MEDIA	Utilize social media platforms such as Instagram, Twitter, or LinkedIn to showcase Rivian's electric adventure focus, sustainability initiatives, and technological innovations. Launch targeted digital advertising campaigns to reach urban commuters in major cities.
INFLUENCER COLLABORATIONS	Partner with influential figures in the sustainability and adventure space to authentically convey Rivian's values and lifestyle. E.g. Bear Grylls, Lindsey Vonn
PUBLIC RELATIONS	Engage in media partnerships and press releases to feature Rivian's strategic partnerships, technology advancements, and sustainability efforts.
TRADE SHOWS AND EVENTS	Participate in automotive and sustainability-focused trade shows to showcase Rivian's products, technology, and initiatives. E.g. Annual Chicago Auto Show
CONTENT MARKETING	Develop and share engaging content through blogs, articles, and videos on Rivian's website and social media, providing in-depth information on technology, adventure stories, and sustainability practices.
TRADITIONAL ADVERTISING	Use select traditional advertising channels such as TV, print, and billboards to reinforce Rivian's market presence, focusing on key urban areas where the target market resides.
CUSTOMER ENGAGEMENT PROGRAMS	Implement loyalty programs, referral incentives, and exclusive events to maintain interest and engagement among existing customers.

DIGITAL MARKETING: SOCIAL MEDIA

RIVIAN'S INSTAGRAM FEED AS OF DECEMBER 2023:



Rivian's current use of social media successfully conveys the brand's adventure and sustainability focus, but lacks an emphasis on EV technology and imagery/messaging that will appeal to urban commuters.

RIVIAN'S INSTAGRAM FEED REIMAGINED:



1. Increased representation of Rivian vehicles in urban spaces
2. Social media posts showcase vehicle features and EV technology
3. Continued emphasis on adventure

TRADITIONAL ADVERTISING: TV

“EVERY MILE, EVERY MEMORY, EVERY ADVENTURE” COMMERCIAL

This commercial would air in key metropolitan areas such as New York, Chicago, and Seattle and seeks to show that Rivian’s R1T and R1S models are more than “just another electric vehicle” – they are loyal and reliable companions that will follow you through all of life’s adventures.

It would follow one person (perhaps a celebrity/influencer) through several scenarios: on a road trip driving through rugged mountains, stuck in traffic in the city on the way to work, messaging a representative on the Rivian mobile app for roadside assistance after getting a flat tire, and driving friends around while showing off all of the vehicle’s unique technology and features.



This commercial would position Rivian as a versatile and sustainable brand, showcasing its electric vehicle technology seamlessly adapting to adventures from off-roading to urban commuting, all while emphasizing a lifelong companion concept that resonates on a personal level and invites viewers to envision a future where Rivian is part of every chapter of their lives.

PROMOTION

INFORMATION TO CONVEY

BRAND MESSAGING

By carefully balancing competitive pricing with a focus on unique value propositions, Rivian can strengthen its position as the preferred choice for urban commuters seeking an electric adventure, contributing to sustained growth and industry innovation.

TECHNOLOGY HIGHLIGHTS

Showcase Rivian's innovative electric vehicle technology, emphasizing features that set it apart in the market.

PRODUCT DIVERSITY

Highlight the expanding product line to demonstrate Rivian's versatility and appeal to a broader audience.

COMPETITIVE PRICING AND SUSTAINABILITY:

Emphasize Rivian's competitive pricing strategy while underlining its dedication to sustainability.

By employing a multi-faceted promotion strategy across various channels, Rivian aims to capture the attention of its target market, reinforce its brand identity, and position itself as a leader in the electric adventure vehicle market.

GLOBAL PRESENCE + CHARGING NETWORK

Convey Rivian's international expansion, emphasizing its presence in key markets.

Communicate the accessibility and reliability of Rivian's charging infrastructure.

PRICING



CURRENT PRICING STRATEGY

Rivian's current pricing strategy is designed to maintain competitiveness in the electric vehicle (EV) market while reflecting the unique value proposition it offers. The pricing is positioned to attract urban commuters seeking both sustainability and adventure. The approach considers the innovative technology, off-road capabilities, and sustainability initiatives that set Rivian apart from competitors.

COMPETITIVE ANALYSIS

In comparison to competitors such as Tesla, Ford, and General Motors, Rivian's pricing is formulated to align with its distinctive strengths. While maintaining competitive pricing, Rivian focuses on highlighting its advantages in adventure-focused features, sustainability commitments, and strategic partnerships.

CUSTOMER PRICE SENSITIVITY

Given the target market of urban commuters valuing sustainability and adventure, customer sensitivity to price changes is a key consideration. The environmentally conscious nature of this demographic suggests that pricing adjustments should be approached thoughtfully to maintain appeal and competitiveness.

RECOMMENDATIONS + JUSTIFICATIONS

Competitive Pricing Continuity: Maintain a competitive pricing strategy to stay in line with market trends. Periodic evaluations should be conducted to ensure Rivian's pricing remains attractive relative to key competitors.

Value-Driven Pricing Communication: Emphasize the value-driven aspects of Rivian's offerings through marketing and communication strategies. Highlight the innovative technology, adventure features, and sustainability initiatives to justify the pricing.

Promotional Campaigns: Implement targeted promotional campaigns such as occasional sales, rebates, or premium offers to create excitement and incentivize potential customers. This can be strategically timed to coincide with product launches, events, or key market trends.

Tiered Pricing for Product Line Diversification: Consider introducing tiered pricing for different models or packages, allowing customers to choose options that best suit their preferences and budgets. This can enhance market accessibility and cater to a broader audience.

International Pricing Strategy: Tailor pricing strategies for different international markets based on local economic conditions, competitor landscapes, and regulatory environments. This ensures competitive positioning while adapting to regional variations in consumer behavior and purchasing power.

PRICING CONT.

Sustainability Premium: Given the emphasis on sustainability, consider a small premium for the environmental benefits associated with Rivian vehicles. This can appeal to eco-conscious consumers and reinforce the brand's commitment to sustainable mobility.

OPTIMAL PRICING APPROACH

Rivian's optimal pricing approach is a combination of competition-based pricing and value-based pricing. The company should continue to align its prices with market trends and competitor offerings, ensuring that it remains attractive to its target audience. Simultaneously, Rivian must emphasize the unique value proposition it provides, justifying premium pricing through its innovation, adventure focus, and sustainability initiatives.



By carefully balancing competitive pricing with a focus on unique value propositions, Rivian can strengthen its position as the preferred choice for urban commuters seeking an electric adventure, contributing to sustained growth and innovation in the dynamic electric vehicle industry.

DISTRIBUTION

CURRENT STRATEGY

Rivian's distribution strategy is a combination of selective and intensive distribution. This approach aligns with the goal of reaching urban commuters in major cities who value sustainability and adventure. Rivian recognizes the need to make its electric vehicles readily available to its target market while also maintaining control over the brand image and customer experience.

DISTRIBUTION CHANNELS

Direct Sales via Website: Customers will have the option to purchase directly from Rivian's official website. This channel provides a convenient and direct way for consumers to explore the product range, understand the brand narrative, and make a purchase online.

Retail Partnerships: Collaborations with select retailers and distributors in key urban centers will enhance market accessibility. These partners will feature Rivian vehicles in their showrooms, allowing potential customers to experience the products physically.

DISTRIBUTION COSTS

Direct Sales: The costs associated with selling directly through the website include website maintenance, e-commerce platform fees, and marketing expenses for online campaigns.

Retail Partnerships: Costs involve establishing and maintaining partnerships, logistics for vehicle transportation to retail locations, and cooperative marketing efforts.

REASONING FOR DISTRIBUTION STRATEGY

Brand Control: Direct sales through the website ensure Rivian maintains control over the brand narrative, customer experience, and presentation of product features.

Customer Experience: Retail partnerships provide an opportunity for potential buyers to physically interact with the vehicles, enhancing the customer experience and addressing concerns related to EV technology and off-road capabilities.

Market Accessibility: The combination of direct online sales and retail partnerships ensures widespread market accessibility. This strategy aligns with Rivian's goal of being the top choice for urban commuters.

Geographical Areas: Initially focused on major urban centers, Rivian's distribution will expand regionally and internationally in alignment with the overall goal of global expansion. Priority will be given to regions with a high concentration of environmentally conscious consumers and a growing interest in electric vehicles.



DISTRIBUTION

CHANGES & SUGGESTIONS

As the market evolves, periodic reassessment of distribution channels and partnerships will be conducted to adapt to changing consumer behaviors and preferences.

Exploring additional partnerships with sustainability-focused retailers or lifestyle brands to strengthen the brand's image in the market.

MARKET COVERAGE AND ADDITIONAL SERVICES

The goal is to achieve extensive market coverage by strategically placing retail partners in key metropolitan areas.

Additional services may include test drive events, educational workshops on EV technology, and collaborative initiatives with charging infrastructure providers to enhance the overall ownership experience.

SALES SUPPORT

Online customer support via chat, email, and phone will be available to address pre-purchase queries and concerns.

In-store representatives at retail partner locations will be trained to provide detailed product information and support during the decision-making process.

This distribution strategy aims to strike a balance between online accessibility and in-person experiences, ensuring that Rivian's products are within reach of the right consumers at the right time.



EVALUATION METRICS

BRAND AWARENESS

- Monitor online and offline mentions of Rivian in major media outlets and social media platforms.
- Track website traffic, focusing on unique visitors and page views.
- Conduct periodic brand awareness surveys within the target market to measure recognition and recall.

PROMOTION OF EV TECHNOLOGY

- Analyze website engagement with specific pages related to EV technology.
- Track the effectiveness of online campaigns promoting Rivian's technological innovations.
- Monitor media coverage and public perception of Rivian's EV technology advancements.

PRODUCTION CAPACITY

- Regularly review production output and compare it to the set production goals.
- Assess manufacturing efficiency and identify any bottlenecks in the production process.
- Track the time it takes to bring new models into production.

PRODUCT RANGE DIVERSIFICATION

- Monitor sales and customer feedback for new product releases.
- Track the success of marketing campaigns for new product launches.
- Conduct surveys and focus groups to gather insights on the acceptance of diversified product offerings.

SUSTAINABILITY COMMITMENTS

- Track and report on sustainability initiatives, such as carbon footprint reduction and eco-friendly manufacturing practices.
- Monitor customer sentiment and perception related to Rivian's sustainability efforts.
- Conduct periodic surveys to gauge the importance of sustainability in the purchasing decisions of target customers

OVERALL MARKET PRESENCE

- Assess Rivian's market share and growth in comparison to competitors.
- Monitor trends in urban commuter preferences and environmental consciousness.
- Analyze industry reports and expert opinions on Rivian's positioning in the market.

Regular reviews of these metrics will provide valuable insights into the effectiveness of the marketing plan and help make data-driven decisions for continuous improvement. Adjust strategies as needed based on the performance indicators to ensure alignment with overarching goals and objectives.

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